

2019 ANNUAL MEETING OF THE BOARD OF TRUSTEES
THE UNIVERSITY OF THE SOUTH
SUMMARY OF OFFICIAL ACTIONS
OCTOBER 10-11, 2019

In an emergent pattern developing over the last decade, committees of the Board of Trustees were active throughout the year since the 2018 Annual Meeting. Among these committees were Constitution and Ordinances, Growth and Development, Community Relations, Orientation and Trustee Development, and Nominations, Elections, Credentials. Each of these committees had a range of tasks which could not be completed in the single hour for committee meetings during the Annual Meeting. Constitution and Ordinances had an especially robust post-Annual Meeting agenda in working through the many details of a resolution to alter the start date for individual trustee terms. Likewise, the Nominations Committee—now tasked with nominating a group of Trustees at-large along with the regular nominations of new non-diocesan trustees and, in alternate years, slates of Regent nominees—met at multiple times during 2018–2019. Much of the committee work was only finalized during the month of September, shortly before the Annual Meeting. This pattern reflects a broad shift in the operations of the Board of Trustees. It heralds more active, through-the-year roles for many trustees and at the same time reflects recognition that the Board’s work cannot be fully completed within the older structure of the Annual Meeting. It would be misleading to read the Summary of Official Actions, which follows, assuming all Trustee business was conducted in a few hours over two days in October. That is far from being the case.

Orientation Program

A particular happy example of the above is found in the work of the Orientation and Trustee Development Committee, which is tasked with contacting and preparing all new trustees prior to the Annual Meeting. Since, for some new trustees, their first Annual Meeting may also be their first experience “on the mountain” at Sewanee, the extensive Orientation program is designed to give new trustees an introduction to the duties and functions of the Board of Trustees, as well as to provide an opportunity to meet members of the University administration. Orientation for new trustees begins on the Tuesday before the Annual Meeting and culminates in a Trustee dinner on Wednesday evening. Although no official regulatory business is conducted during orientation, the program must still be considered part of the Annual Meeting even though the First Plenary Session does not begin until Thursday morning. (See Orientation Schedule, Appendix A)

Fifty Years of Women

2019—specifically, September 18, 2019—marked the fiftieth anniversary of the admission of women to the College of Arts and Sciences. This event in 1969 had been made possible by direct action of the Board of Trustees in 1968 when the Board passed this resolution:

Be It Resolved that the Board of Trustees do empower and request the Board of Regents and the Vice-Chancellor to plan and provide for the admission of qualified women students in the fall of 1969. (Proceedings of the Board of Trustees, 1968, pp.19-20; see also, Samuel Williamson, Sewanee Sesquicentennial History, pp. 329-331.)

It was therefore entirely good and proper for the Board of Trustees in 2019 to recognize and celebrate this foundational and transformative event. The Wednesday evening dinner before the formal beginning of the Annual Meeting was devoted to the recognition of the admission of women and to the recognition of particular women who had been part of this development from its beginning in 1969. Among the speakers were Shirley Taylor representing University staff, Anna Durham Windrow from the original 1969 class of women, and Prof. Pamela Royston Macfie, English Professor and University Marshal.

At the end of the several talks, Sandy Wallis, chair of the Resolutions Committee, rose to offer a resolution recognizing the Fifty Years of Women in Sewanee. This motion was approved by an informal vote of rising acclamation. (See 50 Years of Coeducation Resolution, Appendix B)

The newly consecrated bishop of the Episcopal Diocese of West Tennessee, The Right Reverend Phoebe A. Roaf, offered the following prayer of benediction:

Let us go forth in peace, dedicated to Your service, O Lord. Guide and govern the work of Sewanee's Board of Trustees and Regents this week. May we be faithful stewards of the resources entrusted to our care. Thank you for 50 years of the inclusion of women at Sewanee, and for the myriad ways that women's gifts have enhanced the life of this community. Give us courage to acknowledge other voices which have not been embraced and the audacity to be open to new ways of living together as sisters and brothers. As you have graciously preserved Sewanee through the years, grant that Sewanee may always be a welcoming environment for all who live, work and study here. These things we ask in Christ's holy name. Amen.

The Plenary Sessions of the Annual Meeting

FIRST PLENARY SESSION

The Board of Trustees assembled at 8:00 a.m. on Thursday, October 10, 2019, for a procession to All Saints' Chapel for an opening service of Eucharist, homily by the Chancellor, and installation of New Trustees.

In Plenary Sessions during the 2019 Annual Meeting, the Board of Trustees conducted the following official business. A total of 99 Trustees participated in this Annual Meeting. (See Roster, Appendix C)

1. Oriented and installed 19 new trustees, including two from the 2018 class of Trustees, at a Holy Eucharist in All Saints' Chapel (See List of New Trustees, Appendix D)

Report of the Constitution and Ordinances Committee

2. Passed on Second Reading an amendment to Article II of the Constitutions. (See Amendment to the Constitutions, Appendix E)

In discussions in the Constitution and Ordinances Committee over the summer, it had been suggested that the proposed May 1 date for the beginning of all Trustee terms had certain difficulties. It was then suggested that the proposed amendment on second reading itself be amended to change the stipulated date from May 1 to July 1. Committee opinions were nearly evenly divided as to whether this substitution was a "substantial" change or an "editorial" change for clarification. If it were deemed a substantial change, then the amendment as approved on first reading would have to

be passed locking in the May 1 date or rejected and a new amendment prepared for first reading to include the July 1 date. The latter course of parliamentary action, however, would necessitate voting in two successive Annual Meetings thus delaying the proposed change for an additional two years. These points were argued briefly by committee members during the plenary session. It was finally agreed that the change was editorial in nature, that the first reading stood with the change in date approved, and the amendment was then passed on second reading to have all elected trustees except Student trustees begin on July 1 following their election and continue through June 30 three years thereafter. The term of office for Student trustees will begin on May 1 following their election and continue through April 30 two years thereafter.

Report of the Nominations, Elections, Credentials Committee

3. Elected to membership in the Board of Trustees the following persons:
 - a. From the Associated Alumni:
 - i. The Rev. Vicki T. Burgess, T'03
 - ii. William Risque Harper, Jr., C'78
 - iii. Cornelia White Barrett LaRussa, C'85
 - iv. Mr. Tandy Giddens Lewis, Jr., C'80
 - v. Carol Marie Shepherd Titus, C'81
 - b. From the Faculty of the College of Arts and Sciences:
 - i. Professor Catherine Cavagnaro
 - c. From the Student Body of the College of Arts and Sciences:
 - i. Sarah Strand, C'21
 - d. From the Faculty of the School of Theology:
 - i. The Rev. Dr. Benjamin King
 - e. Nominated for election from the Exempt Staff:
 - i. Ms. Whitney Franklin
 - f. Nominated for election from the Non-Exempt Staff:
 - i. Ms. Kasey Leigh Taylor (Kasey)
4. Elected the following Trustee-nominated members of the Board of Regents:
 - a. Bishop: The Rt. Rev. Dr. Jacob Wayne Owensby, H'13
 - b. Presbyter: The Rev. Canon Gene Bentley Manning, T'01
 - c. Lay: Suzanne Elizabeth Mott Dansby, C'81, P'16
Rayid Ghani, C'99
Warner Armstrong Stringer, III, C'71, P'02, P'03
5. Elected the following Trustee-nominated at-large members of the Board of Trustees:
 - a. Bishop: The Rt. Rev. Wayne Miller Hougland, T'98, H'15
 - b. Presbyter: The Rev. Katie Curran Pearson, C'89, T'17, P'16, P'18, P'20
 - c. Lay: William Christopher Behnke, C'85, P'19
Peter Jon Deschenes, C'00
Mahasen Sanjeeva Senanayake, C'91
Frances Lumpkin Webster, C'95

The election of at-large members to the Board of Trustees came as the effect of passage in 2018 of an amendment to Article II “The Board of Trustees,” which provided for the expansion of the Board to include non-diocesan members:

The Board of Trustees may elect three Diocesan or Coadjutor Bishops who are in good standing with the House of Bishops and of dioceses not included in this Section that are in good standing with the Protestant Episcopal Church for the term of three years....The Board of Trustees may elect twelve laypersons, without regard to membership in the Episcopal Church, degree from the University, or place of residence, for a term of three years. No fewer of six of these [laypersons] shall be members of a Christian church.

The selection and nomination of these at-large Trustees was made by the Nominations, Elections, Credentials Committee in meetings since the 2018 Annual Meeting.

Administrative Reports

6. Heard special reports from University officials: Vice-Chancellor John McCardell; Chair of the Board of Regents, Dr. Joseph Delozier; University Chaplain and Dean of All Saints’ Chapel, The Very Rev. Thomas Macfie; Dean of the College, Terry Papillon; and Dean of the School of Theology, The Rt. Rev. J. Neil Alexander. Note that these administrative reports during the Plenary Session have traditionally been brief and are referenced to the full set of Administrative Reports (from all key administrators) distributed to the Board of Trustees prior to the Annual Meeting.

Vice-Chancellor John McCardell, Jr., having recently announced his decision to step down from the office of Vice-Chancellor in 2020, was greeted with standing applause as he made his last report to the Board of Trustees. He reminded Trustees, paraphrasing Willie Six, that Sewanee’s best years are the ones ahead and gave thanks to the Board of Trustees for their work with him during his time as Vice-Chancellor. Dr. McCardell noted that much of Sewanee’s success had come from setting manageable goals and noted that the capital funds campaign had become an “unqualified success.” He commented on several topics including the University’s commitment to meet the full demonstrated need of entering students, the importance of the new wellness center and the critical role of community in wellness, and the beloved place of the University in Anglican education. Recalling his first Sewanee remarks of October, 2010, he quoted again favorite lines from Richard Tillinghast’s poem, “Sewanee in Ruins”

*“Literate people lived here,...
In their community the gifted and the gracious led,
but everyone had a place,
and no two people were the same...
This was a place
where the sacraments were kept,
and people were kind—
though their fate and their times
might have made them otherwise...”*

He concluded with these lines from Wordsworth, reflecting on Sewanee’s great mission, “what we have loved, others will love, and we may teach them how.” A great round of applause filled

Convocation Hall as the Vice-Chancellor ended his remarks. It was a moment of happy celebration of a high career.

Following the Vice-Chancellor's remarks, there was a brief report by Prof. Bran Potter in which he described the composition and work of the Search Committee for the University Chaplain. Chair of the Board of Regents, Dr. Joe Delozier, reported on the work of the Board of Regents and assured Trustees that "we are in a good spot," the Board is strong and stable, and with the many changes taking place in Sewanee come new opportunities. He spoke to his vision of Sewanee as a place of love—of Sewanee, of the mountain, of each other, of learning, of God. Next in the order of reports was that of The Very Reverend Tom Macfie, University Chaplain and Dean of All Saints', who used the parable of the lepers to speak about the importance of gratitude in the life of the Sewanee community.

University Chaplain Resolution

7. Passed a resolution in honor of University Chaplain and Dean of All Saints' Chapel, The Very Rev. Thomas Macfie. The resolution was read by Chair of the Resolutions and Memorials Committee, Sandy Wallis, and was passed with a rising vote and much applause. (See Thomas E. Macfie, Jr. Resolution, Appendix F)

In the next order of business, Trustees heard brief reports from Dean of the College, Terry Papillon and Dean of the School of Theology, The Rt. Rev. Dr. Neil Alexander. Dean Papillon referenced several items in his prior report but emphasized the current work to address the growing interest in a business major in the College. He noted that a major in Finance had already been approved and that joint research with the Thompson Research Group was now underway to help the University understand the level of interest in business education among the demographic groups of interest to the University over the next decade. Dean Alexander reported that the School of Theology now had a total of 162 students in all its programs and of these 75 were residential students including 5 non-Anglican students. He noted that the Beecken Center was thriving as was the new SUMMA program in theological debate for pre-college students. SUMMA had proven to be exciting and was continuing to grow. He also noted, in reference to on-going interest, that the final decision about a location for the School of Theology had not yet been decided. Complexities of program and space needs, the domino effect of moving other administrative units to free up space, and several pending variables made it temporarily impossible to give a definitive answer to the location question. The Dean did suggest that one of the options—depending on what space resources became available—might be to split the distinctive Beecken Center programs from the School of Theology degree programs, but he emphasized that no decision to do this had yet been made.

SECOND PLENARY SESSION

Committee Reports

8. Heard brief reports from all standing committees. With the Vice-Chancellor's September announcement of his intention to step aside from the office of Vice-Chancellor, it became clear to the members of the Agenda Committee that the order of business of the 2019 Annual Meeting would need to be substantially altered so that Trustees might participate more fully in discussions related to the search for a new Vice-Chancellor. Time had to be created within the traditional schedule to meet with the representative of the firm

conducting the search and to allow Trustees to voice their interests and suggestions about the search process. It was then decided by the Agenda Committee (composed of the Chancellor, Vice-Chancellor, Secretary, and the chairs of all standing committees) that the regular business of the standing committees would be abridged or condensed to the greatest extent possible and that committee meeting time would be largely devoted to compiling search criteria for discussion in the Third Plenary Session on Friday morning. During the Second Plenary Session on Thursday afternoon very brief reports were made by committee chairs. (See Committee Descriptions and Rosters, Appendix G)

Byerly Resolution

9. As part of the report of the Church Relations Committee, the Board passed a resolution of appreciation for Sukey Byerly recognizing her many years of work as the liaison between the owning dioceses and the University. (See Sukey Byerly Resolution, Appendix H)
10. Passed a resolution sponsored by the University Relations Committee endorsing 100% participation in the Sewanee Fund by the Board of Trustees. (See 100% Trustee Participation Resolution, Appendix I)

Green's View Capital Report

11. Heard a presentation from David Shipps, Director of the Babson Center for Global Commerce, and student representatives of the Green's View Capital Student Investment Club. (See Green's View Capital Student Investment Club Presentation, Appendix J)

Thursday Evening Program

The Board of Trustees gathered in Cravens Hall on the School of Theology campus for a dinner of fellowship and celebration. Instead of the usual program of speakers, it had been arranged for members of the University Choir to join Trustees at their tables for dinner and then to perform a brief vocal concert. Under the direction of Choirmaster Dr. Geoffrey Ward, the choir performed "Lord hear my prayer" by Moses Hogan (1956-2003), "Psalm 23" by Charles Hylton Stewart (1884-1932), "O sing joyfully" by Adrian Batten (1591-1637), "If ye love me" by Thomas Tallis (1505-1585), "Psalm 133" by Charles Hylton Stewart (1884-1932), and "Alma mater" by Rev. Newton Middleton, C'1909. By all accounts this was the most successful dinner program in recent memory rivaled only by the choir performance some twenty years previously at the end of the *Celebrate the Mountain* campaign. The competence of the choirmaster and the choristers was stunning and emotionally moving. The Vice-Chancellor observed that we had been treated to the best of Sewanee, "a truly magical, magical moment." The applause of the audience echoed the Vice-Chancellor's sentiments. It was a magical evening indeed. *Ecce Quam Bonum*.

THIRD PLENARY SESSION

12. Read the list of names of Trustees whose terms will expire in 2020. (See List of Expiring Trustees, Appendix K)

Vice-Chancellor Search Committee

13. The Chancellor called upon the chair of the Board of Regents, Dr. Joe Delozier, and Regent Margaret McClarty as co-chairs of the search committee to introduce the members of the Vice-Chancellor Search Committee and to also introduce Susan VanGilder of Storbeck/Pimentel & Associates, which was assisting in the search process.

Ms. VanGilder outlined the search process and chronology with an anticipated selection of a final candidate by March of 2020. Individual Trustees asked Ms. VanGilder a number of questions about how candidates would be screened in terms of concerns about the unique identity of Sewanee. Trustees asked about the role of the Episcopal Church in understanding Sewanee, of the importance of the concept of honor as a distinctive Sewanee value, about the process of data collection on nominees, of how a ‘metric’ would be determined to weight the characteristics of various candidates, and why there was no School of Theology student on the Search Committee.

Following these questions and remarks, the Chancellor called upon each of the chairs of standing committees to present the observations about desired characteristics in a new Vice-Chancellor. (The committee meeting hour the previous afternoon had been devoted to discussing these characteristics which were then compiled for presentation at the Third Plenary Session. Many characteristics and qualifications were noted for the next Vice-Chancellor):

- be an engaged Episcopalian
- sensitivity to the Christian faith of students
- the kind of mayor Sewanee wants
- a person inclusive of all community interests
- sensitive to town-gown relations
- consider the issue of progress vs. preservation
- deal with the issues of heritage
- sustain a relationship with all of Sewanee’s constituencies
- leader in strategic planning
- advocate of the values of community, honor, civility
- maintain a first-rate physical plant
- advocate of good stewardship and sustainable practices
- person of leadership—sensitive to diversity
- excellence in fund raising
- supporter of a business major in the College
- person sensitive to issues of the Sewanee location and facilities
- awareness of the many qualities of the Sewanee community
- sensitive to the challenges of diversity at Sewanee
- accessibility to a variety of Sewanee audiences
- capable of articulating a vision of the “soul of Sewanee”

After these presentations were made, the Chancellor thanked Ms. VanGilder, the members of the Search Committee, and the committee chairs for their work in bringing Trustees into the discussion of criteria for the Search Committee to consider as it evaluated candidates.

McCardell Resolution

14. Approved a Resolution for 16th Vice-Chancellor, John McCardell.
(See Resolution for 16th Vice-Chancellor, John M. McCardell, Jr., Appendix L)

The Chancellor then invited the Vice-Chancellor and Mrs. McCardell to come forward in Convocation Hall. Sandy Wallis, Chair of the Resolutions Committee, read a resolution of appreciations for Vice-Chancellor and Mrs. McCardell. The resolution was written by Jon Meacham. The resolution was passed on a rising vote with loud and sustained applause.

Memorials List

15. Stood in silence and heard the reading of the Memorials List for 2019.
(See Memorials List, Appendix M)

After closing prayers for the departed, the Chancellor, Bishop Skirving, declared the 2019 Annual Meeting of the Board of Trustees in *recess*, pending adjournment, *time certain*, at 12:00 p.m. Sunday, October 13. This parliamentary device was employed to insure that terms of certain members of the Board of Regents would not expire before the Board of Regents had completed its work at Noon on Sunday, October 13.

Respectfully submitted,



Gerald L. Smith, Secretary



Jay Fisher, Deputy Secretary

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 8—9, 2019
(ALL TIMES ARE CENTRAL TIME)
ORIENTATION SCHEDULE
APPENDIX A

TUESDAY, OCTOBER 8

- | | |
|---------|---|
| 2:45 pm | Trustee Orientation Committee Meeting
<i>Regents' Room, Walsh-Ellett</i> |
| 4:00 pm | Campus Tour for New Trustees
<i>Fulford Hall Porch</i> |
| 6:30 pm | Reception and Dinner for New Trustees and Orientation Committee
<i>Chen Hall</i> |

WEDNESDAY, OCTOBER 9

- | | |
|--------------|--|
| 8:00 am | New Trustee Breakfast
<i>McClurg Balcony</i> |
| 9:00 am | New Trustee Orientation I
Welcome from the Chancellor and Vice-Chancellor
<i>McClurg Meeting Rooms</i> |
| 12:30 pm | Lunch for Orientation Participants
<i>McGriff Alumni House</i> |
| 1:30—4:00 pm | New Trustee Orientation II
<i>McClurg Meeting Rooms</i> |
| 6:30 pm | Board of Trustees Dinner
<i>Cumberland and Founders' Hall, The Sewanee Inn</i> |

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 9, 2019
50 YEARS OF COEDUCATION RESOLUTION
APPENDIX B

WHEREAS, in June 1968 this body passed “without audible dissent” a resolution requesting the admission of qualified women students to the University of the South; and

WHEREAS, this has proved to be one of the most significant decisions ever made by the Board of Trustees and resulted in an immediate increase in the number and quality of applications to the College; and

WHEREAS, although the institution was woefully unprepared to serve all the needs of this new group of students, the University heartily welcomed women in the fall of 1969 and continued its work to convert residence halls and enhance athletic facilities; and

WHEREAS, following their arrival women quickly achieved positions of student leadership, including valedictorian (Class of 1973), editor of the *Sewanee Purple* (Class of 1974), and chair of the Honor Council (Class of 1975); and

WHEREAS, each of these “firsts” carried the University another step forward; and

WHEREAS, in 1969 there were four women on the College faculty—who are still cited as role models by alumnae—and there are now 100 female faculty members who bring a variety of history and perspectives to Sewanee’s classrooms; and

WHEREAS, women’s athletic teams have grown from two (synchronized swimming and gymnastics) to 12 varsity sports, and these teams have achieved success in the form of numerous conference and tournament championships, NCAA tournament appearances, and national rankings; and

WHEREAS, the first sorority at the University was founded 1977, and there are now 10 sororities on campus that offer students hospitality, opportunities to serve the community, and lifelong friendships; and

WHEREAS, since their admission women have made an impact on the curriculum, perhaps most notably by the establishment of a minor in women’s studies in 2007, followed by a major in women’s and gender studies in 2015; and

WHEREAS, alumnae have brought credit to the University in countless ways, as educators and members of the clergy, as physicians and researchers, as musicians and attorneys, as humanitarians and fighters for justice, and as six out of Sewanee’s last seven Rhodes Scholars; and

WHEREAS, women graduates now serve on the Board of Regents, the Board of Trustees, and numerous councils and committees, and have returned to Sewanee as respected teachers, dedicated staff members, and beloved mentors; and

WHEREAS, women students now consistently outnumber men on campus; and

WHEREAS, the members of the Board of Trustees wish to acknowledge the many contributions women have made to this institution,

THEREFORE, BE IT RESOLVED, that the Board of Trustees does hereby give thanks for the foresight of their predecessors in 1968, recognize the role women have played and continue to play in shaping the University of the South, and celebrate the many accomplishments of Sewanee's alumnae.

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10–11, 2019
(ALL TIMES ARE CENTRAL TIME)

ROSTER
APPENDIX C

Jason Akers	Diocese of Louisiana
The Rev. Dr. Lucius “Andy” Anderson	Diocese of Alabama
Tara Bartal	Diocese of East Carolina
Parker Bauer	Diocese of Central Florida
The Rt. Rev. John C. Bauerschmidt	Diocese of Tennessee
Ken Baxter	Diocese of Northwest Texas
Emerson Bell	Diocese of North Carolina
The Rt. Rev. Scott A. Benhase	Diocese of Georgia
The Rev. Karen W. Booth	Diocese of Lexington
Drew Broach	Diocese of Louisiana
George A. Brine	Diocese of North Carolina
The Rev. Robert L. Brown	Diocese of Upper South Carolina
Felicia Bullock	Diocese of Florida
The Rev. Vicki Burgess	Associated Alumni
Cathy Carlisi	Associated Alumni
Catherine Cavagnaro	Faculty, <i>Colleges of Arts & Sciences</i>
Malicat Chouyouti	Student, <i>Colleges of Arts & Sciences</i>
George Clarke	Diocese of West Tennessee
The Very Rev. Ted Clarkson	Diocese of Georgia
The Rt. Rev. Brian Cole	Diocese of East Tennessee
Val Crumpton	Diocese of Georgia
Scott Davis	Diocese of Mississippi
The Rev. Rob Donehue	Diocese of South Carolina
The Rev. James Dorn	Diocese of Central Florida
Molly Dougall	Diocese of Upper South Carolina
David Dye	Associated Alumni
Philip C. Earhart	Diocese of Western Louisiana
Troy Eichenberger	Diocese of East Tennessee
George Elliott	Associated Alumni
John Flynn	Diocese of Arkansas
Whitney Franklin	Staff, <i>Exempt</i>
The Rev. Amy George	Diocese of West Tennessee

Rayid Ghani	Associated Alumni
Jackson Byron Greene	Diocese of Florida
Frank B. Gummey III	Diocese of Central Florida
Alyson Crouch Hardin	Diocese of Southeast Florida
Bill Harper	Associated Alumni
The Rev. Ralph Howe, Jr.	Diocese of Louisiana
Missy Hubbell	Diocese of Dallas
Hilary Jarvis	Diocese of Lexington
Norman Jetmundsen	Diocese of Alabama
The Rev. Malcolm Jopling	Diocese of Florida
Thomas Christoph Keller	Diocese of Arkansas
The Rev. Paul Klitzke	Diocese of Dallas
Elizabeth Landry	Diocese of West Texas
Cornelia LaRussa	Associated Alumni
Jack Laules	Diocese of Missouri
Jane Hart Lewis	Diocese of South Carolina
Tandy Lewis	Associated Alumni
The Rev. Robert MacSwain	Faculty, <i>School of Theology</i>
<i>*Appointed to serve for October 2019 Annual Meeting</i>	
The Rev. Bentley Manning	Diocese of Western North Carolina
The Rev. Canon Gene Manning	Diocese of Tennessee
The Rev. Paul D. Martin	Diocese of Western Louisiana
The Rev. Nikki Mathis	Diocese of Atlanta
Joseph B. Mays, Jr.	Diocese of Alabama
H. E. Miller, Jr.	Diocese of Tennessee
Stephanie Miller	Diocese of Kentucky
Thomas Miller	Diocese of South Carolina
Forrest McClain	Associated Alumni
Jill McClendon	Diocese of Fort Worth
The Rev. Jim McDonald	Diocese of Arkansas
Allison Moreman	Diocese of Lexington
Leslie Newman	Diocese of Kentucky
Bill Nichol	Diocese of West Tennessee
Ben Okoh	Diocese of Texas
The Rt. Rev. Jacob W. Owensby	Diocese of Western Louisiana
Tammy Pallot	Diocese of Atlanta
Jeffery Patenaude	Diocese of Southwest Florida
Paul Pearigen	Associated Alumni
Andrea Marie Petrosch	Diocese of Western Louisiana

Shawn Browning Pettus	Diocese of West Texas
Isabella Stuart Reeves	Diocese of Georgia
The Rt. Rev. Phoebe Roaf	Diocese of West Tennessee
Whitney Robinson	Diocese of Mississippi
The Rt. Rev. Samuel Rodman	Diocese of North Carolina
Kai Rodning	Diocese of Central Gulf Coast
The Rt. Rev. Kathryn Ryan	Diocese of Texas
David Sanders	Diocese of East Tennessee
The Rt. Rev. Robert Skirving	Diocese of East Carolina
The Rt. Rev. John McKee Sloan	Diocese of Alabama
Noah Stansbury	Student, <i>School of Theology</i>
Bill Stiefel, Jr.	Diocese of Western North Carolina
The Rev. Pamela Stringer	Diocese of East Carolina
W. A. Stringer	Diocese of Tennessee
Chris Sturgeon	Diocese of Missouri
J. Thomas Sutton	Diocese of East Carolina
Kasey Taylor	Staff, <i>Non-Exempt</i>
The Rev. Benjamin Thomas	Diocese of Southeast Florida
The Rt. Rev. Morris K. Thompson, Jr.	Diocese of Louisiana
Carol Titus	Associated Alumni
The Rev. William C. Treadwell	Diocese of Texas
The Rt. Rev. Mark A. Van Koevering	Diocese of Lexington
The Rev. Dr. Michael Vollman	Diocese of Kentucky
The Rt. Rev. Andrew Waldo	Diocese of Upper South Carolina
Sandy Guitar Wallis	Associated Alumni
The Rev. Doris Westfall	Diocese of Missouri
The Rt. Rev. Terry Allen White	Diocese of Kentucky
Benton Williamson	Diocese of Upper South Carolina
George Williamson	Diocese of Atlanta

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10–11, 2019
(ALL TIMES ARE CENTRAL TIME)
LIST OF NEW TRUSTEES
APPENDIX D

Emerson Bell	Diocese of North Carolina	Charlotte, NC
Felicia Bullock	Diocese of Florida	Ponte Vedre Beach, FL
The Rev. Vicki Tucker Burgess	Associated Alumni	Nashville, TN
Catherine Cavagnaro	College Faculty	Sewanee, TN
The Rev. Robertson C. Donehue	Diocese of South Carolina	Conway, SC
Whitney Patterson Franklin	Exempt Staff	Winchester, TN
Jackson Byron Greene	Diocese of Florida	Tallahassee, FL
William Harper	Associated Alumni	Sewanee, TN
Thomas Christoph Keller	Diocese of Arkansas	Little Rock, AR
Cornelia Barrett LaRussa	Associated Alumni	Mountain Brook, AL
Tandy G. Lewis, Jr.	Associated Alumni	Shreveport, LA
Leslie M. Newman	Diocese of Kentucky	Henderson, KY
Bennett O. Okoh	Diocese of Texas	Houston, TX
Jeffrey Patenaude	Diocese of Southwest Florida	Tampa, FL
The Rt. Rev. Phoebe A. Roaf	Diocese of West Tennessee	Memphis, TN
Kai Rodning	Diocese of Central Gulf Coast	Mobile, AL
The Rt. Rev. Kathryn Ryan	Diocese of Texas	Austin, TX
Kasey Taylor	Non-Exempt Staff	Sewanee, TN
The Rev. Benjamin Thomas	Diocese of Southeast Florida	Miami, FL
Carol Titus	Associated Alumni	Nashville, TN
Benton D. Williamson	Diocese of Upper South Carolina	Columbia, SC

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10, 2019
(ALL TIMES ARE CENTRAL TIME)
AMENDMENT TO THE CONSTITUTIONS
APPENDIX E

PROPOSED CONSTITUTIONAL AMENDMENT

Annual Meeting: October 10, 2019

ARTICLE II

The Board of Trustees

SECTION 1. The Board of Trustees shall be composed of the Bishops, Bishops Coadjutor, Bishops Suffragan, and Assistant Bishops, but not Assisting Bishops, of the Dioceses of Alabama, Arkansas, Atlanta, Central Florida, Central Gulf Coast, Dallas, East Carolina, East Tennessee, Florida, Fort Worth, Georgia, Kentucky, Lexington, Louisiana, Mississippi, Missouri, North Carolina, Northwest Texas, South Carolina, Southeast Florida, Southwest Florida, Tennessee, Texas, Upper South Carolina, West Tennessee, West Texas, Western Louisiana, Western North Carolina, and such Dioceses as may hereafter become affiliated with the University, who shall be *ex officio* members of the Board. One presbyter and two lay communicants of this Church from each of these Dioceses will be elected by the Councils or Conventions or legislative assemblies of the same for the term of three years or for terms of one, two, or three years until staggered succession is provided. ~~The term of office for an elected diocesan trustee shall commence at the beginning of the annual meeting of the Board of Trustees next following the trustee's election and shall end three years thereafter.~~ Each member of the Board of Trustees shall be entitled to one vote. Retired Bishops of the constituent Dioceses of the University, formerly members of the Board of Trustees, shall be honorary members of the Board of Trustees with all the privileges of membership except the right to vote.

The Board of Trustees may elect three Diocesan or Coadjutor Bishops who are in good standing with the House of Bishops and of dioceses not included in this Section that are in good standing with the Protestant Episcopal Church for the term of three years. One may be elected in the first year following the effective date of this amendment, one in the second year following the effective date and one in the third year following the effective date. The Board of Trustees may elect three presbyters of dioceses not included in this Section and in good standing with the Protestant Episcopal Church for the term of three years. One may be elected in the first year following the effective date of this amendment, one in the second year following the effective date and one in the third year following the effective date.

The Board of Trustees may elect twelve lay persons, without regard to membership in the Episcopal Church, degree from the University or place of residence, for the term of three years. No fewer than

six of these shall be members of a Christian church. Four may be elected in the first year following the effective date of this amendment, four in the second year following the effective date and four in the third year following the effective date.

The Associated Alumni of THE UNIVERSITY OF THE SOUTH shall have representation in the Board of Trustees by the president of the Associated Alumni and by three presbyters and twelve lay members, to be elected by the Board of Trustees upon nomination from and by the Associated Alumni, each to serve for three years ~~beginning at the annual meeting next after their election.~~

The Faculties of THE UNIVERSITY OF THE SOUTH shall have representation in the Board of Trustees by three members to be elected by the Board of Trustees, to include one member upon the nomination of the School of Theology, and two members upon the nomination of the Faculty of the College of Arts and Sciences, each of whom shall serve for a period of three years. ~~The terms of Faculty Trustees shall expire on July 1 triennially.~~

The Student Body of THE UNIVERSITY OF THE SOUTH shall have representation in the Board of Trustees by three students. There shall be two from the College of Arts and Sciences and one from the School of Theology, to be elected by the Board of Trustees upon nomination by their student bodies, to serve for a two year term ~~that shall commence at the adjournment of the Annual Meeting of the Board of Trustees at which the election occurs.~~ A candidate for nomination from the College must have attained a 2.50 grade point average for two semesters prior to nomination; and must have completed fifty-seven semester hours.

The Staff of THE UNIVERSITY OF THE SOUTH shall have representation in the Board of Trustees. One full-time, exempt employee shall be nominated by that staff group, and one fulltime, non-exempt employee shall be nominated by that staff group. Each nominee is to be elected by the Board of Trustees for a three year term.

~~Following the effective date of this amendment.~~ The term of office of all elected trustees except for Student trustees shall commence on May 1 July 1 following their election and continue through April 30 June 30 three years thereafter. The term of office of Student trustees shall commence on May 1 following their election and continue through April 30 two years thereafter.

SECTION 2. Forty-four members of the Board of Trustees shall constitute a quorum for the transaction of business, provided that at least ten bishops, ten presbyters, and twenty-four lay members are present.

SECTION 3. A vote by orders may be demanded by at least five Trustees, in which event the concurrence of a majority of the bishops voting as one order, and a majority of the clerical and lay Trustees voting as the other order, shall be necessary for the adoption of the proposed measure.

SECTION 4. All questions shall be decided by a majority of those present and voting, except that, when a vote by orders shall be demanded, the question shall be decided by a majority of those members present and voting in each order.

SECTION 5. Any member of the Board of Trustees may resign from office by notifying the Chancellor. The Chancellor shall then notify the Secretary of the Board of Trustees, who shall notify the body originally electing the resigning trustee. Vacancies in the order of clerical and lay Trustees shall be filled in such manner as shall be prescribed by the body originally electing such Trustees to membership on the Board. The Council or the Convention of a Diocese may authorize its Bishop to appoint an alternate Trustee to attend a meeting of the Trustees if an elected Trustee cannot be present.

SECTION 6. The Board of Trustees shall have such committees as may be necessary from time to time for the conduct of its business, the members of such committees to be appointed by the Chancellor.

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10, 2019
THOMAS E. MACFIE, JR. RESOLUTION
APPENDIX F

WHEREAS, the Very Reverend Thomas E. Macfie, Jr., first came to the Mountain from his hometown of Greenville, SC, as a freshman in the fall of 1976, fully embracing his Sewanee experience as a member of the Student Assembly, a member of Omicron Delta Kappa Honor Society, a member of the Red Ribbon Society, and a member of the Kappa Alpha Order; and

WHEREAS, upon graduation from the College of Art and Sciences with a degree in English in 1980, Tom, seeking to “find his calling,” traveled throughout the country, working as a “roughneck” on an oil rig in Louisiana and as a teamster in Maine; and

WHEREAS, he settled in Maine to pursue an early career in teaching, counseling, and administration at the Deck House School in Edgcomb, ME, and the Pine Island Camp in Belgrade, ME; and

WHEREAS, he followed a call to return to his *alma mater* in 1984, first serving as Assistant Director of Admission at the University and then, following a call from his Lord, as a seminarian at the School of Theology in the fall of 1985; and

WHEREAS, during this formative time in his life back in Sewanee, Tom met Pamela Royston, an alluring and exciting new faculty member in the department of English, mutually falling in love and planning for a lifetime together; and

WHEREAS, Tom and Pamela married in 1987 at Trinity Episcopal Church in Towson, MD, bringing together two exceptional individuals into a strong and devoted union; and

WHEREAS, upon graduation from the School of Theology, Tom admirably served from 1989 to 1997 as deacon, priest, and then rector of St. Barnabas' Episcopal Church in Tullahoma, not far from his beloved Sewanee; and

WHEREAS, in 1997, Tom was once again called home to Sewanee to serve as rector of Otey Memorial Parish, revitalizing programs, restoring buildings, expanding outreach, and increasing the staff for ministry; and

WHEREAS, in 1997, Tom was elected as a presbyter trustee by the Diocese of Tennessee serving his *alma mater* in this way until 2003; and

WHEREAS, responding to another call from the University, Tom was elected by the Board of Trustees in 2006 to serve as University Chaplain, continuing a long line of distinguished, scholarly, and devoted servants of the church and the University; and

WHEREAS, as Chaplain and Dean of All Saints' Chapel, Tom has served not only to deepen and sustain the Episcopal identity of the University, but also to serve as a student mentor, a community pastor, a respected senior University administrator, a trusted advisor to colleagues, and a devoted friend; and

WHEREAS, throughout his ministry, Tom has consistently served as a worthy example of steadfast Christian faith, common sense, and good humor; and

WHEREAS, throughout their lives and association with Sewanee, Tom and Pamela have exemplified decency, mutual affection, and love for their University,

NOW, THEREFORE, in recognition of these many years of service to the University and the Board of Trustees as an alumnus, Trustee, and Chaplain, the Board of Trustees expresses its deep appreciation, respect, and every good wish on the upcoming retirement of Thomas E. Macfie, Jr., Chaplain and Dean of All Saints' Chapel in June 2020.

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10, 2019
COMMITTEE DESCRIPTIONS AND ROSTERS
APPENDIX G

**Denotes Chair*

AGENDA COMMITTEE

Primarily, to formulate an agenda for the annual meeting of the Board of Trustees. The Agenda Committee shall be composed of the Chancellor as its chair, the Secretary and the Chairs of all standing committees. It shall assign tasks and responsibilities to all standing committees and act as an oversight committee over the standing committees. The Agenda Committee shall further monitor goals of the Board of Trustees from annual meeting to annual meeting in order to sustain the momentum of the work of the Board between annual meetings. The primary work of this committee will be conducted immediately following the Summer meeting of the Board of Regents.

***Skirving, The Rt. Rev. Rob S.**
Anderson, The Rev. Dr. Andy
Broach, Drew
Eichenberger, Troy
Fisher, Jay, Deputy Secretary
Gummey, Frank
Ghani, Rayid

Manning, The Rev. Gene
Martin, The Rev. Paul
Pearigen, Paul
Smith, Gerald L., Secretary
Stringer, Pete
Wallis, Sandy

CHURCH SUPPORT AND RELATIONS

Optimum committee size: 20

Liaison: Sukey Byerly

To foster and encourage the support, both financial and otherwise, of the owning Dioceses and to promote and encourage the historic bond between the Episcopal Church and The University of the South. It is deemed essential that there be a subcommittee of Bishops of this committee to assure dialogue and action between the diocesan leadership of the Church and the University.

***Manning, The Rev. Gene**
Andujar, The Rev. Alex
Bartal, Tara
Brewer, The Rt. Rev. Greg
George, The Rev. Amy
Jopling, The Rev. Wallace Malcolm
Klitzke, The Rev. Paul
Lewis, Jane Hart
Mays, Joe

Robertson, The Rev. Dr. Suzi
Seage, The Rt. Rev. Brian
Smith, The Rt. Rev. Dr. Dabney Tyler
Smith, The Rt. Rev. George Wayne
Stansbury, Noah
Stringer, The Rev. Pamela
Thompson, The Rt. Rev. Morris K.
Treadwell, The Rev. William C.

COMMUNITY RELATIONS

Optimum committee size: 20

Liaison: Sallie Green

To consider and report to the Board of Trustees on issues relative to the relationship between the University corporation and the people of the village of Sewanee. It is of concern to the Board of Trustees that it be informed of matters relating to the furnishing of municipal services by the University corporation to Sewanee and the relationship between the University corporation and other political entities on the state and local level.

***Martin, The Rev. Paul**
Butterworth, Christina
Dougall, Molly
Elliott, The Rev. David
McClain, Forrest
Miller, Stephanie
Moreman, Allison
Pallot, Tammy

Community Members

Byerly, Pamela
White, Phil
Green, Sallie

CONSTITUTION AND ORDINANCES

Optimum committee size: 15

Liaison: Lucy Singer

To receive all proposed changes in the Constitution or Ordinances submitted by the Board of Regents to the Board of Trustees for its rejection or affirmation and to report its findings to the Board of Trustees. To consider and report to the Board of Trustees all other proposals for the amendment, revision or other changes in the Constitution of the University. To consider any other legal matter touching upon the well-being of the University corporation for which the Board of Trustees has ultimate authority or responsibility under the Laws of Tennessee or the United States of America.

***Broach, Drew**
Brine, George
Davis, Scott
Dorn, The Rev. James
Earhart, Philip C.

Gieselmann, The Rev. Bob
Miller, Ed
Miller, Tom
Sanders, David
Williamson, George B.

GROWTH AND DEVELOPMENT

Optimum committee size: 20

Liaison: Sarah Boykin

To review and monitor strategic planning by the University corporation. The scope of the committee's work shall be broader than the limits of the reports on Strategic Planning submitted to the Board of Trustees. It is the intent of the Board of Trustees that this committee consider growth and development in the broader sense of the life of the University corporation beyond its educational mission and purpose.

***Gummey, Frank**

Bauer, Parker

Benfield, The Rt. Rev. Larry

Brown, The Rev. Robert

Crumpton, Val

Elliott, George

Harbin, Newell

Hubbell, Missy

Laules, Jack

McDonald, The Rev. James

Meyers, Suzanne

Petrosh, Andrea

Purdy, Tom

Sloan, The Rt. Rev. John McKee

Sutton, Tommy

NOMINATIONS, ELECTIONS, CREDENTIALS

Optimum committee size: 15

Liaison: Jay Fisher

To solicit, evaluate, and report to the Board of Trustees nominations for all officers of the Board of Trustees and the Board of Regents. To conduct all elections of persons prescribed by the Constitution and Ordinances. To verify the election and credentials of each Trustee at each meeting of the Board. The Chancellor shall have the power of appointing an *ad hoc* committee for the nomination of a Vice-Chancellor, unless the Board of Trustees shall direct otherwise.

***Stringer, Pete**

Booth, Karen

Carlisi, Cathy

Clarkson, Ted

Hardin, Alyson

Harrison, Orrin

Jetmundsen, Norman

Nichol, Bill

Stiefel, Bill

ORIENTATION AND TRUSTEE DEVELOPMENT

Optimum committee size: 20

Liaison: Marichal Gentry

To develop a program of orientation for new Trustees as they commence their tenure on the Board. The Committee should likewise develop methods to continue to educate sitting members of the Board in the realization of full and active membership. These continuing activities will include the preparation and update of a Trustee Handbook.

*Anderson, The Rev. Dr. Andy
Bauer, Parker
Brine, George
Dougall, Molly
Elliott, George
Gummey, Frank
Hubbell, Missy
Kirk-Norris, The Rev. Barbara

Martin, The Rev. Paul
Mays, Joe
Pallot Tammy
Stiefel, Bill
Sturgeon, Chris
Sutton, Tommy
Welch, Aaron
Westfall, The Rev. Doris

REGENTS REPORTS

Optimum committee size: 2

Liaison: Nancy Berner

To analyze and report to the Board of Trustees on the actions of the Board of Regents through the year since the last meeting of the Board of Trustees. The Vice-Chancellor shall send a summary of the actions of the Board of Regents to the Board of Trustees after the Fall and Winter meetings. The minutes of the Board of Regents shall be sent to the members of the Committee on Regents Reports. This review shall be supplemental to the annual report of the chair of the Board of Regents to the Board of Trustees at its annual meeting.

*Eichenberger, Troy

RESOLUTIONS AND MEMORIALS

Optimum committee size: 10

Liaison: Jerry Smith

To receive, initiate, evaluate and report to the Board of Trustees all resolutions and memorials for the Board's consideration at its meetings. The Committee shall also act as a parliamentary advisor to the chair.

*Wallis, Sandy
Flynn, John D.

McClendon, Jill
Smith, Gerald L., Secretary

STUDENT ENROLLMENT

Optimum committee size: 20

Liaison: Lee Ann Backlund

To consider, evaluate and report to the Board of Trustees (1) the work and policies of the University in student recruitment, student retention, minority enrollment and financial aid; and (2) the appropriate role and actions of the members of the Board to promote student enrollment.

*Ghani, Rayid

Akers, Jason

Bale, David

Carter, Andrew

Hill, John

Jarvis, Hilary

Mathis, The Rev. Nikki

Pettus, Shawn

Reeves, Isabella

Robinson, Whitney

Sturgeon, Chris

Vollman, The Rev. Dr. Michael

Wallis, Sandy

UNIVERSITY RELATIONS

Optimum committee size: 20

Liaison: Terri Williams

This committee serves to provide advice and service to the University in carrying out the alumni relations, communications, and fundraising programs of the University. Members of this committee provide another perspective on the effectiveness of alumni activities, fundraising initiatives, and assist in securing 100% participation by the Board of Trustees in the Sewanee Fund.

*Pearigen, Paul

Baxter, Ken

Clarke, George

Courtright, The Rev. Alice

Eichenberger, Troy

Howe, Jr., The Rev. Ralph

Kirk-Norris, The Rev. Barbara

Lopez, The Rev. Ramiro

Riggin, The Rev. John

EDUCATION FOR MINISTRY ADVISORY

Optimum committee size: 8-10

To perform tasks related to EfM as requested by the Dean of the School of Theology. The committee will continue to engage EfM participants after completion of the program, expressing gratitude for their participation and providing the participants with information about the University and the School of Theology. Its function is advisory in nature, and it reports to the Chancellor. Members should be graduates of the School of Theology EfM Program.

***Miller, Ed**

Butterworth, Christina

McClendon, Jill

Ad Hoc

Brown, The Rev. Robert

Landry, Elizabeth

Owensby, The Rt. Rev. Jacob

Robertson, The Rev. Suzi

Sanders, David

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10, 2019
SUKEY BYERLY RESOLUTION
APPENDIX H

WHEREAS, Sukey Byerly has served the University of the South for twenty-five years as a staff member in University Relations, working with School of Theology deans, faculty, staff and students, seminary alumni, members of the Board of Trustees, as well as with various clergy, bishops, and friends of the Episcopal Church; and

WHEREAS, her cheerful demeanor and ever-willingness to be helpful and serve the best interests of the University have made her an invaluable ambassador of the University and liaison with its Board of Trustees; and

WHEREAS, Sukey's accumulated knowledge of all things ECUSA, including appropriate titles for canons, deans, and bishops, has made her indispensable to all those working with her; and

WHEREAS, her planning and organizational skills have been well utilized in readying for eight General Conventions, a plethora of diocesan conventions, annual DuBose Lectures, meetings of the School of Theology Alumni Board, countless events on campus and beyond; and

WHEREAS, through these events and the multitude of relationships Sukey has formed with those connected to the Episcopal Church, Sewanee's identity as an Episcopal Center of Learning has been enhanced; and

WHEREAS, her annual fund appeals, countless emails and numerous telephone calls to bring in gifts from Seminary alumni and from members of the Board of Trustees before June 30, won her wide acclaim for being kindly relentless, especially in her pursuit of 100% Trustee giving; and

WHEREAS, Sukey performed all these duties with helpful and dedicated support from her long-time assistant, Christy Hodges, while raising her dearly beloved daughter Georgie (Sewanee Class of 2018) with her husband Don and an assortment of pets and sister Pamela nearby and all the while tending a garden which annually produces great riches for freezing and canning and occasional consumption by friends, colleagues and associates;

NOW, THEREFORE, for her many, many contributions and her tireless dedication to the University of the South and the Board of Trustees, the Board of Trustees hereby expresses its deep gratitude to Sukey Byerly and wishes her rest and enjoyment in her retirement.

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10, 2019
100% TRUSTEE PARTICIPATION RESOLUTION
APPENDIX I

Be it resolved that the Board of Trustees supports a united financial commitment of 100% participation in the Sewanee Fund by the Trustees through a multi-year commitment through June 2022 to one or more of the following three initiatives:

- General Support
- Full Need Initiative for the College
- School of Theology Scholarship Support

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 10, 2019
GREEN'S VIEW CAPITAL STUDENT INVESTMENT CLUB PRESENTATION
APPENDIX J

Goals

- Introduce students to the world of markets, investments, and valuation.
- Expose members to different finance career paths through alumni interactions & Babson Center-sponsored conferences.
- Provide a network for interview & internship prep.
- Generate returns through a long-only, value investing strategy in S&P 500 companies.



Officers - Management Team



Coleman Andrews
President



Jonathan Crumly Jr
CIO



Libby Dawe
CMO



Brigi Kujbus
Treasurer

Officers - Sector Leaders



Jackson Campbell
Impact



Will Matthews
Consumer



Ryan Dix
Healthcare



Kevin Olcoz
Technology



Matthew Holcomb
Financials



Andrew Werner
Energy



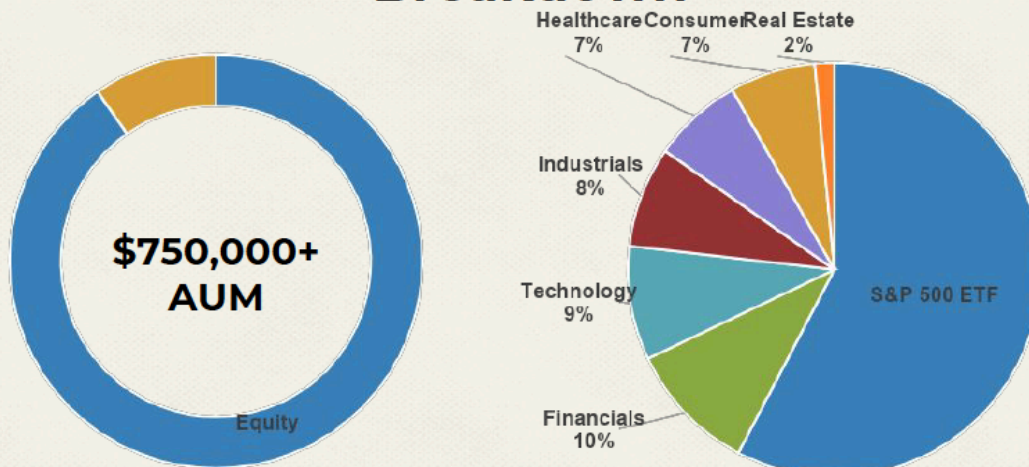
Jackson Cook
Industrials

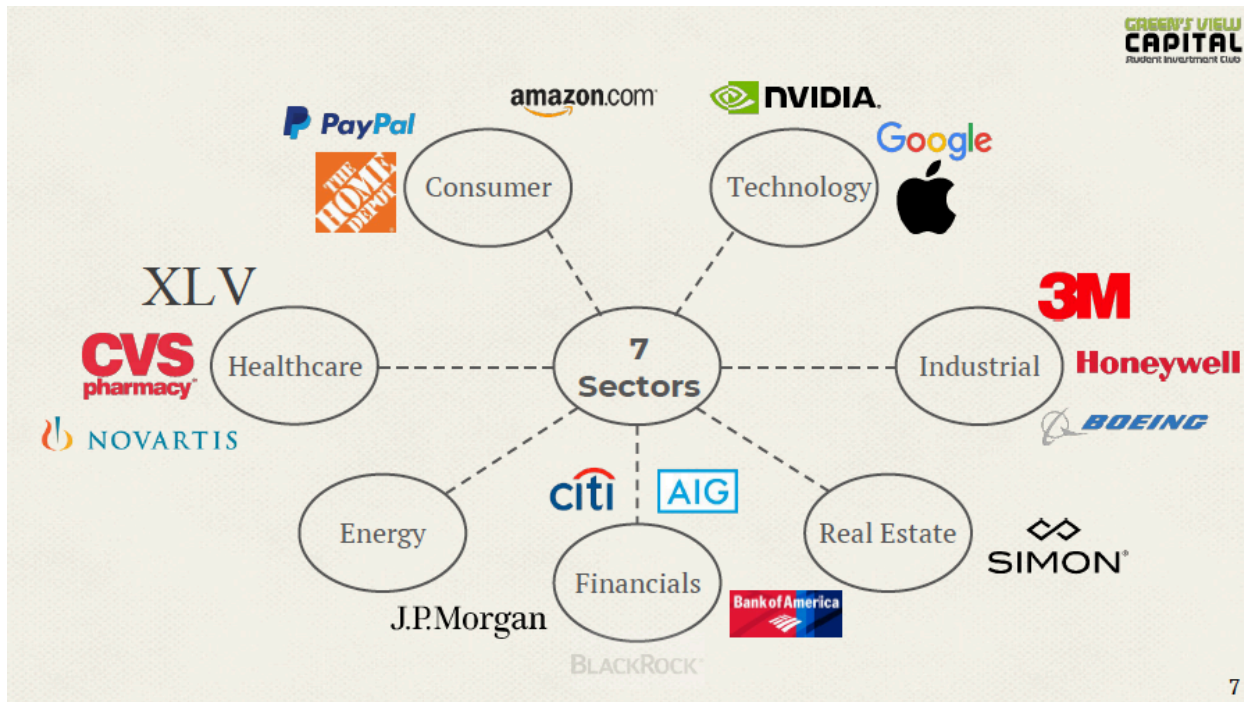


Michael Barry
Real Estate

PORTFOLIO OVERVIEW

Portfolio Breakdown





Impact Investing

- Green's View Capital has \$2 million available to allocate to impact investments.
- Investments made with the goal of generating a measurable social or environmental impact with a demonstrated financial return.



NEW INITIATIVE

Thank you!
Contact us at:
gvc@gmail.com

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 11, 2019
(ALL TIMES ARE CENTRAL TIME)
LIST OF EXPIRING TRUSTEES
APPENDIX K

Jason Akers	Diocese of Louisiana
The Rev. Dr. Lucius “Andy” Anderson	Diocese of Alabama
The Rev. Alexander Andujar	Diocese of Southwest Florida
David Bale	Associated Alumni President
Ken Baxter	Diocese of Northwest Texas
George A. Brine	Diocese of North Carolina
Malicat Chouyouti	Student, <i>College of Arts & Sciences</i>
Alice Courtright	Associated Alumni
The Rev. James Dorn	Diocese of Central Florida
Molly Dougall	Diocese of Upper South Carolina
The Rev. David Elliott III	Diocese of Mississippi
Whitney Franklin	Staff, <i>Exempt</i>
Rayid Ghani	Associated Alumni
The Rev. Robert Gieselmann	Diocese of East Tennessee
Alyson Crouch Hardin	Diocese of Southeast Florida
John Hill	Diocese of Northwest Texas
Missy Hubbell	Diocese of Dallas
The Rev. Malcolm Jopling	Diocese of Florida
Elizabeth Landry	Diocese of West Texas
Jack Laules	Diocese of Missouri
Jane Hart Lewis	Diocese of South Carolina
The Rev. Bentley Manning	Diocese of Western North Carolina
The Rev. Canon Gene Manning	Diocese of Tennessee
The Rev. Nikki Mathis	Diocese of Atlanta
Forrest McClain	Associated Alumni
Jill McClendon	Diocese of Fort Worth
The Rev. Jim McDonald	Diocese of Arkansas
Allison Moreman	Diocese of Lexington
Donna Murdock	Faculty, <i>College of Arts & Sciences</i>
Bill Nichol	Diocese of West Tennessee
Paul Pearigen	Associated Alumni
Andrea Marie Petrosch	Diocese of Western Louisiana

Isabella Stuart Reeves
Scott Remington
Noah Stansbury
The Rev. Pamela Stringer
The Rev. William C. Treadwell
The Rev. Dr. Michael Vollman
Sandy Guitar Wallis
Aaron Welch

Diocese of Georgia
Diocese of Central Gulf Coast
Student, *School of Theology*
Diocese of East Carolina
Diocese of Texas
Diocese of Kentucky
Associated Alumni
Diocese of Southwest Florida

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 11, 2019
RESOLUTION FOR 16TH VICE-CHANCELLOR, JOHN M. MCCARDELL, JR.
APPENDIX L

WHEREAS, John M. McCardell, Jr., has served since 2010 as the sixteenth Vice-Chancellor and President of The University of the South. His journey to serve the people of Sewanee in this place can in many ways be seen as a providential odyssey of a son of the mid-Atlantic who spent years in the wilderness of New England before wisely coming South to share his gifts of mind and of spirit in bringing the University to new and noble heights, and

WHEREAS, John M. McCardell, Jr., has served The University of the South with great, even historic, distinction, attracting record applications to the College of Arts and Sciences extending the reach of the School of Theology, and securing Sewanee's place as an institution of the Episcopal Church while protecting and enhancing its commitment to academic and intellectual freedom, thus giving the University the best of Athens and the best of Jerusalem, and

WHEREAS, John M. McCardell, Jr., has been importantly attentive not only to the work of God and to the life of the mind but to the raising of Mammon in order to advance Sewanee's mission of service and of illumination, he led an epic *Stronger Truer Sewanee* fundraising campaign, eclipsing the initial goal of \$250 million and extended said campaign to secure the University's capacity to meet the demonstrated need of every student—a landmark achievement that will suffuse and shape the futures of innumerable souls, and

WHEREAS, John M. McCardell, Jr., has elevated the University to a position of national leadership, always with a focus on the lives and hopes of students, he boldly cut the cost of a Sewanee education by 10 percent in 2011, and, for several years after that, froze tuition for each entering four-year class, offering students and families security and opportunity at a critical juncture, and

WHEREAS, John M. McCardell, Jr., has presided over growth in our facilities and supporting services, including the new Sewanee Inn, new residence halls, the Learning Commons in a renovated duPont Library, and a Wellness Commons and new University Bookstore, both rising now on University Avenue. Under his leadership, a comprehensive Office of Global Citizenship and a new Office of Community Engagement have strengthened and extended Sewanee's reach globally and locally. And the School of Theology has expanded its reach through the Beecken Center, a lively center that serves as a nexus of collaborative learning and creativity for lay and clergy education and ministry, and

WHEREAS, John M. McCardell, Jr., lost his way as a young man, attending Washington and Lee University, an institution many of us rightly consider the Sewanee of Lexington, Virginia, he nevertheless began to redeem himself early in his academic life, writing about the founding dramas of The University of the South in his prize-winning Harvard doctoral dissertation that became the book *The Idea of a Southern Nation*, and

WHEREAS, John M. McCardell, Jr., is a historian of the first rank, writing and editing widely on what Abraham Lincoln called “the fiery trial” of the American Civil War. His sense and mastery of the craft of Thucydides have served as an exemplar and an embodiment of the best of the liberal arts. He has demonstrated a decidedly Sewanee-esque gift for thinking not only in historical terms but in literary and theological ones and as Vice-Chancellor has long warmed the hearts of the English Department with a fondness for quoting Tennyson and Frost, and

WHEREAS, John M. McCardell, Jr., served as a transformative President of Middlebury College in preparation for his true calling as the sixteenth Vice-Chancellor and President of The University of the South, and

WHEREAS, John M. McCardell, Jr., had the extraordinary wisdom to convince Bonnie McCardell to join him in the storms and strifes of life, thus bringing Bonnie to Sewanee and to the Cumberland Plateau. Bonnie McCardell’s tireless service to the University and to the broader community has touched a vast number of lives, all for the better, and The University of the South owes her a debt with it cannot repay but for which it will eternally grateful, and

WHEREAS, John M. McCardell, Jr., has brought the aspirations of The University of the South all the closer to reality, transcending regional limitations and embracing the best of this place while forever seeking to make Sewanee more perfect, more in tune with our better angels, and more open to the implications of the “grace and power” of which we sing in the Sewanee Hymn,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY OF THE SOUTH, that it does hereby convey the deep heartfelt thanks for the life, ministry, and leadership of John M. McCardell, Jr., as the sixteenth Vice-Chancellor and President of The University of The South and of his wife, Bonnie McCardell. Together with the faculty, staff, alumni, Trustees, and all the company of Sewanee, in heaven and on earth, the Regents give thanks to Almighty God that His mysterious Providence led the McCardell’s to this place. May their example inspire and instruct us as the University presses onward through what George Eliot called the “dim lights and tangled circumstance” of life on this side of Paradise. For now, we may, as the Apostle Paul taught us, only see through a glass, darkly, but we know this: John and Bonnie McCardell have been, and will always be, sure and certain beacons, lighting the way forward, ever forward.

THE UNIVERSITY OF THE SOUTH
BOARD OF TRUSTEES' ANNUAL MEETING
OCTOBER 11, 2019
MEMORIALS LIST
APPENDIX M

Roberta Abstein	John Kimpton Honey
The Rt. Rev. Frank Kellogg Allan	Edgar Forrest Jessee III
George Collett Ayres	Betty Ashbury Jones
Linda Bachand	David Allen Jones
Bill Barry	Herbert David Kelleher
Thelna Juanita Barry	Kenneth Hodgson Kerr
James Bass	Barbara Rosie Ann King
Olin Gordon Beall, Jr.	Patricia McAnally
Allan McIver Bostick, Jr.	Kathleen Ann McConnell
Anne Snell Boykin	Martha McCrory
Travis Brannon	Henry Elwood (Woody) McLaughlin, Jr.
James Henry Bratton, Jr.	Robert Holloway Moore
Mary Simpson Bratton	Sheldon (Sandy) Alexander Morris
Audree W. Brickson	Eric Woodfin Naylor
Lisa Green Brock	Edward McCrady Peebles
George Herbert Walker Bush	Giles Gilpin Perkins
Carolyn Andrews Cheek	James (Jimmie) Williams Perkins, Jr.
Mary Ann Ramsey Clarke	Margaret P. Quintard
John Norman Corey, Jr.	Ruth Anderson Ramseur
Granville Gayle Cox	DuVal Cravens Ravenel
The Rev. Dr. Peyton G. Craighill	James William Sherrill
The Rev. Harry Wilson Crandall	Freeland R. (Coonie) Terrill, Jr.
Wayne Hale Crathorne	Robert Reece Thomas
Herbert (Sandy) Talbot D'Alemberte	William Doric Tynes, Jr.
Alphonzo Council Darling III	Kathryn Gilbert Varnell
Thomas Steele Darnall, Jr.	Webb Lindsley Wallace
The Rev. Dr. Edward Oscar deBary	Gwendolyn Whitfield
Sara Treadwell Dudley	Virginia Hairston Whitfield
Chamazel Dudt	Elizabeth A. Workman
Edward (Sparky) Clark Edgin, Sr.	Marga Zachau
Earl (Baron) Fain IV	
Edward Lawrence Gibson	
Adolphis Henley	